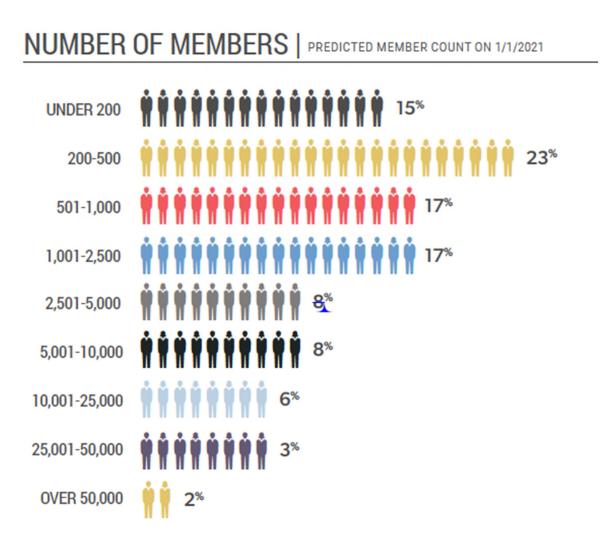


# Real Estate 20 ASSOCIATION 21 SURVEY RESULTS

### ANNUAL SURVEY RESULTS

### **ABOUT THE RESPONDENTS**

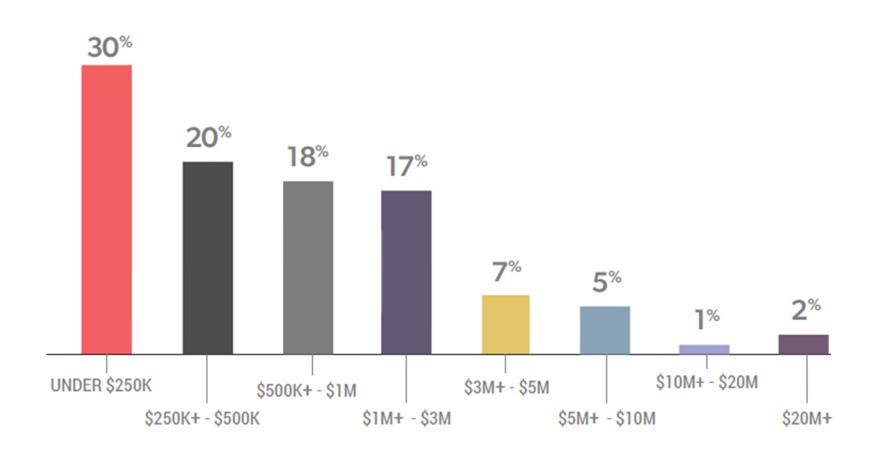


# 2021 RESOURTATION

### ANNUAL SURVEY RESULTS

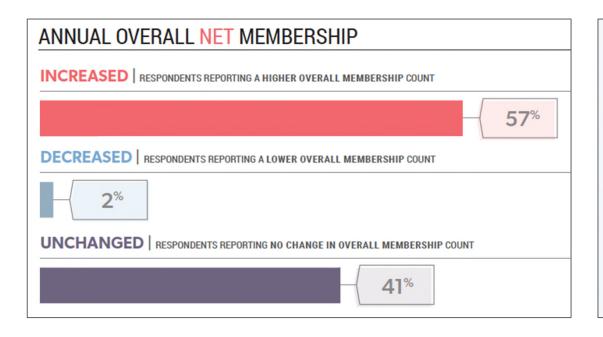
ABOUT THE RESPONDENTS, cont.

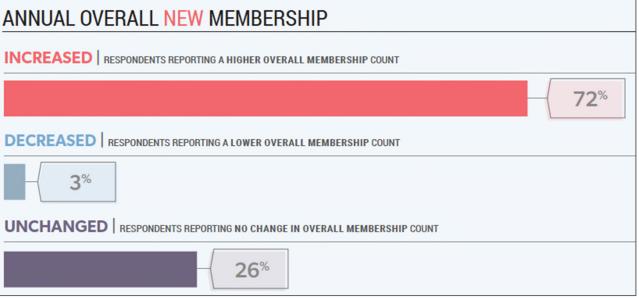
### ANNUAL OPERATING BUDGET | APPROXIMATE



### ANNUAL SURVEY RESULTS

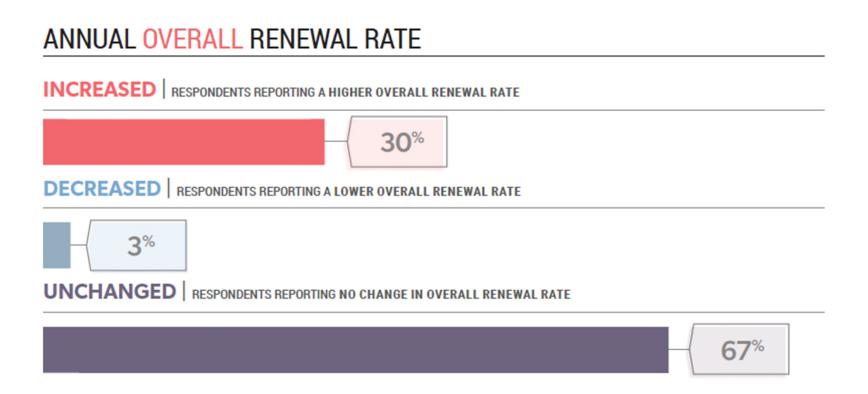
### MEMBERSHIP GROWTH





### ANNUAL SURVEY RESULTS

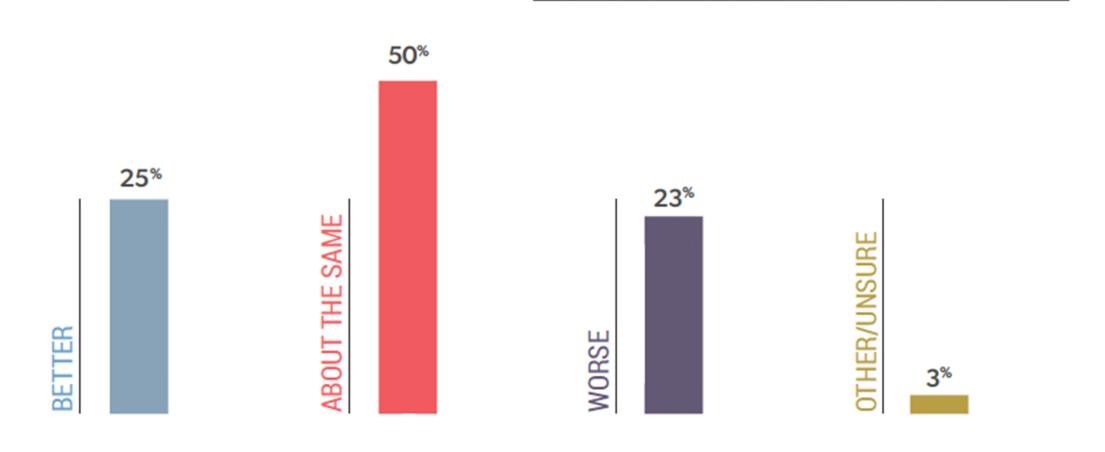
### MEMBERSHIP RETENTION



### ANNUAL SURVEY RESULTS

### **MEMBER ENGAGEMENT**



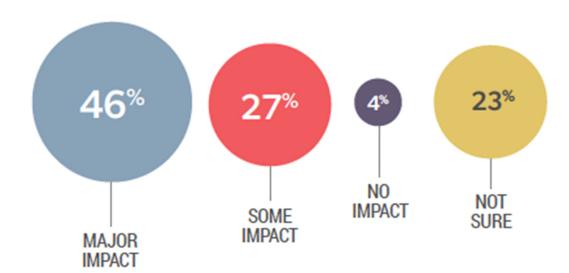


### ANNUAL SURVEY RESULTS

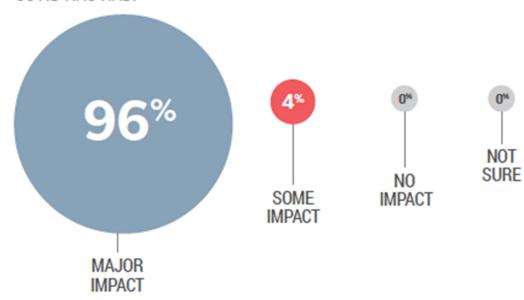
MEMBER ENGAGEMENT, cont.

### MEMBER ENGAGEMENT CHANGES | HOW MUCH HAS COVID CONTRIBUTED TO THIS CHANGE IN THE ENGAGEMENT RATE?

RESPONDENTS INDICATING INCREASED ENGAGEMENT SAID COVID HAS HAD:



RESPONDENTS INDICATING **DECREASED** ENGAGEMENT SAID COVID HAS HAD:

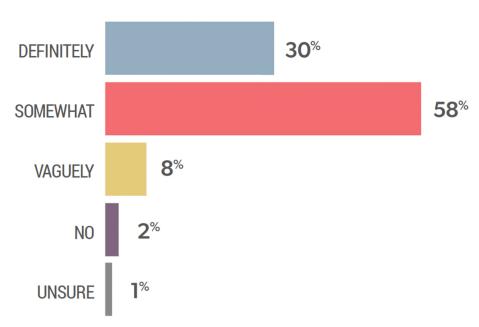


### ANNUAL SURVEY RESULTS

### **VALUE PROPOSITION**

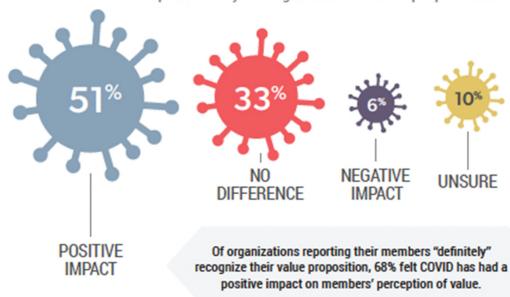
### MEMBER RECOGNITION

Do you think members recognize your association's value proposition?



### COVID IMPACT

In general, how would you say COVID has affected members' opinions of your organization's value proposition?

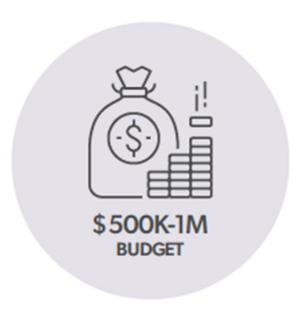


### ANNUAL SURVEY RESULTS

VALUE PROPOSITION, cont.



Organizations with 201-500 members were most likel to report their members "definitely" recognize their value proposition.

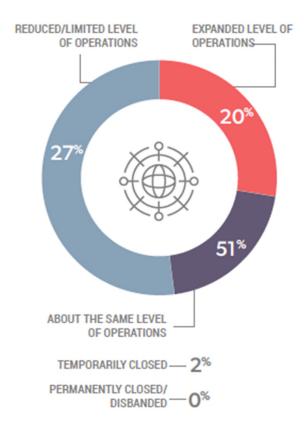


Those with an operating budget from \$500K-\$1M were most likely to report their members vaguely recognize their value proposition.

### ANNUAL SURVEY RESULTS

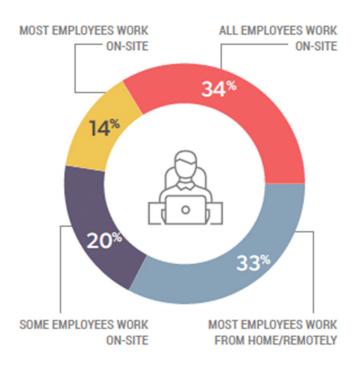
### **OPERATIONS**

What is the current operational status of your organization?

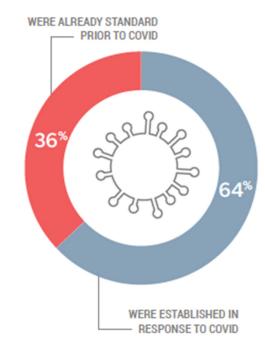


### **OPERATIONS STATUS**

Which of the following best describes your organization's current remote/work-from -home arrangements?

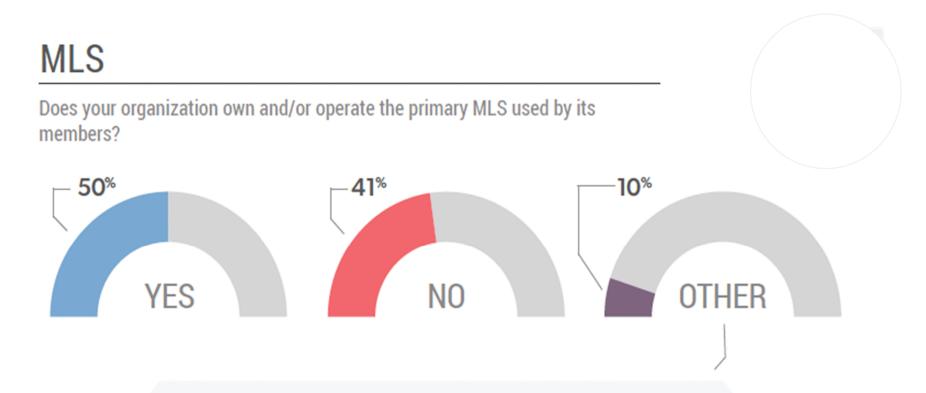


The referenced work arrangements:



### ANNUAL SURVEY RESULTS

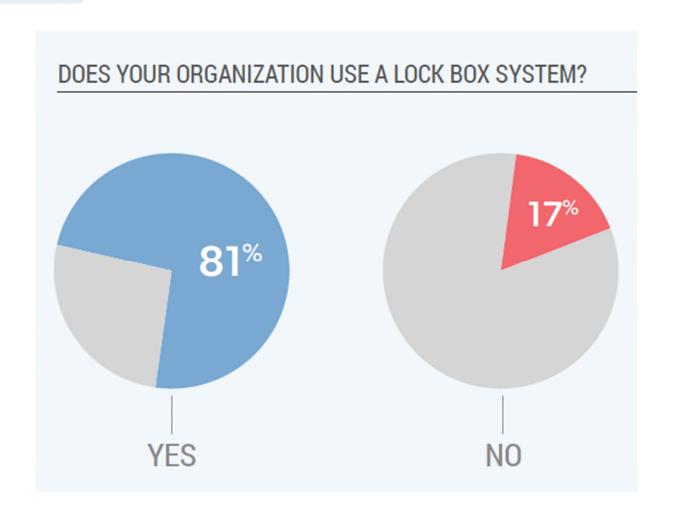
### **OPERATIONS**



Of those responding "Other," the majority indicated their organization is a shareholder in a regional MLS.

### ANNUAL SURVEY RESULTS

### **OPERATIONS**



### ANNUAL SURVEY RESULTS

**OPERATIONS**, cont.

### **EVENTS**

Since the onset of COVID in mid-March, how did/will your organization handle its 2020 MAJOR, in-person event(s)? (e.g., annual meeting/banquet, conference, trade show, etc.)

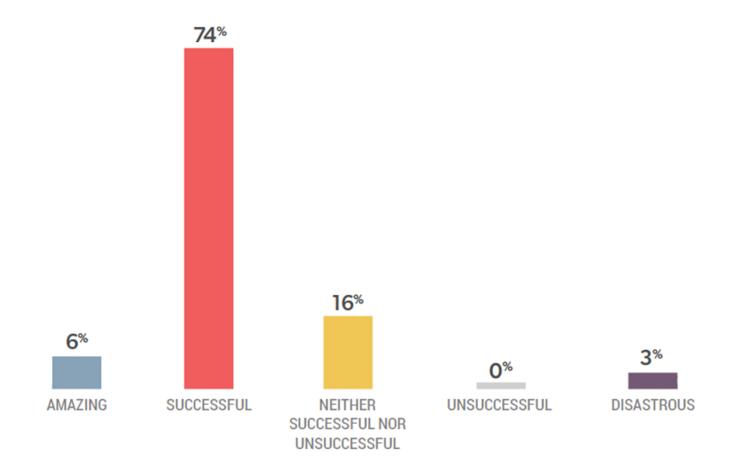


### ANNUAL SURVEY RESULTS

**OPERATIONS**, cont.

### EVENT RESULTS | THOSE WHO HELD VIRTUAL EVENTS

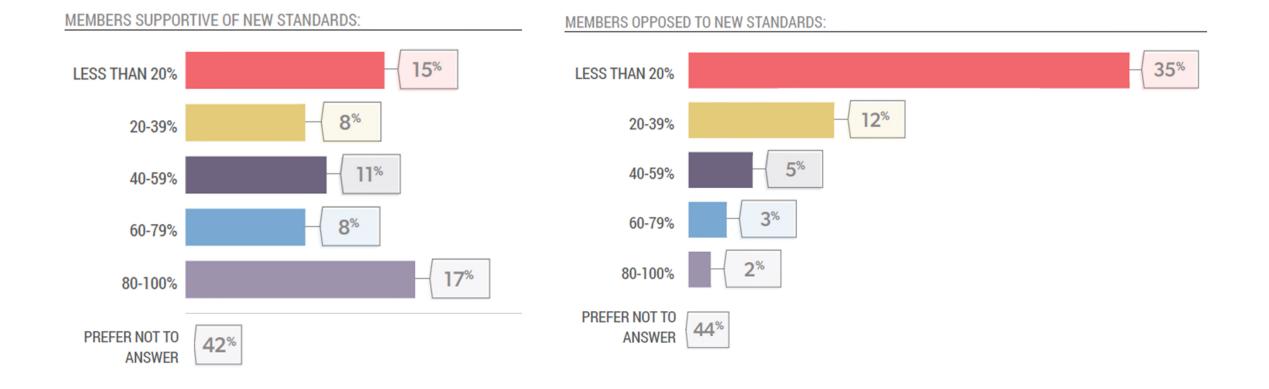
Overall, under current circumstances, how would you rate the success of the virtual event(s)? (Not in comparison to past years or in-person events.)



### ANNUAL SURVEY RESULTS

### **INDUSTRY**

How would you describe member sentiment regarding updates to Article 10 of the NAR® Code of Ethics (discriminatory speech and conduct)?

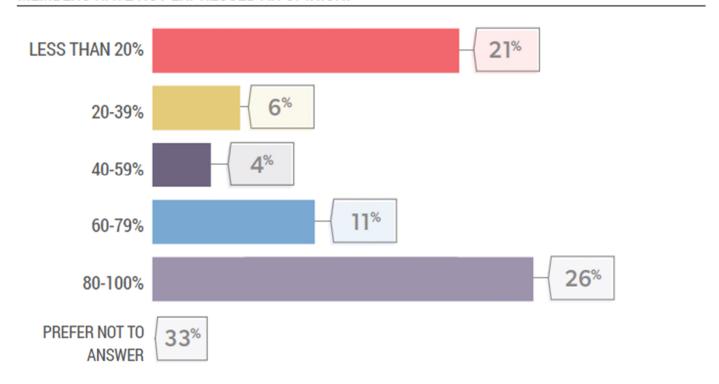


### ANNUAL SURVEY RESULTS

### **INDUSTRY**

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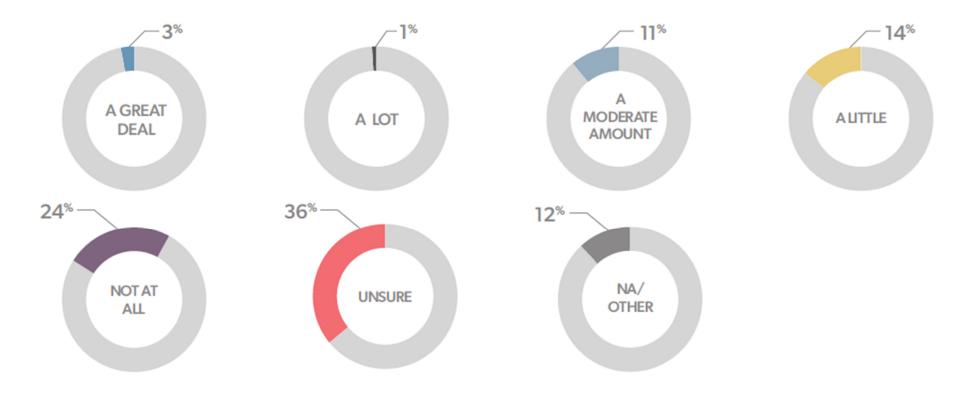
### MEMBERS HAVE NOT EXPRESSED AN OPINION:



# ANNUAL SURVEY RESULTS

INDUSTRY, cont.

How much did the 2018 changes to MLS waiver policies (statements 7.42 and 7.43, effective on July 1, 2018) impact your organization?

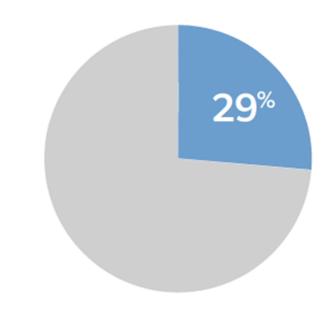


### ANNUAL SURVEY RESULTS

**FINANCE** 

### **NON-DUES REVENUE**

We asked: In an average year, approximately how much of your total revenue comes from non-dues sources?

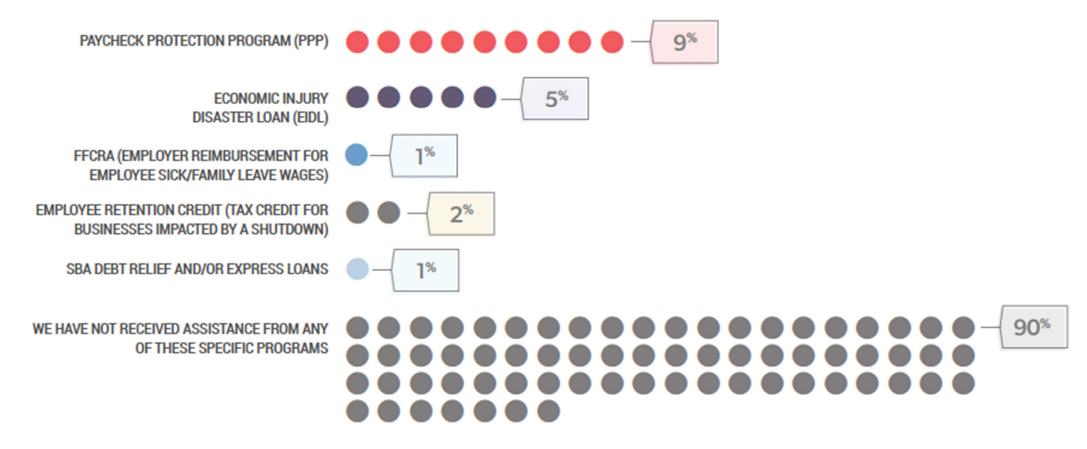


### ANNUAL SURVEY RESULTS

### **FINANCE**

### COVID RELIEF | GOVERNMENT PROGRAMS

Please indicate if, since the emergence of COVID, your organization has received assistance from any of these SPECIFIC relief programs:

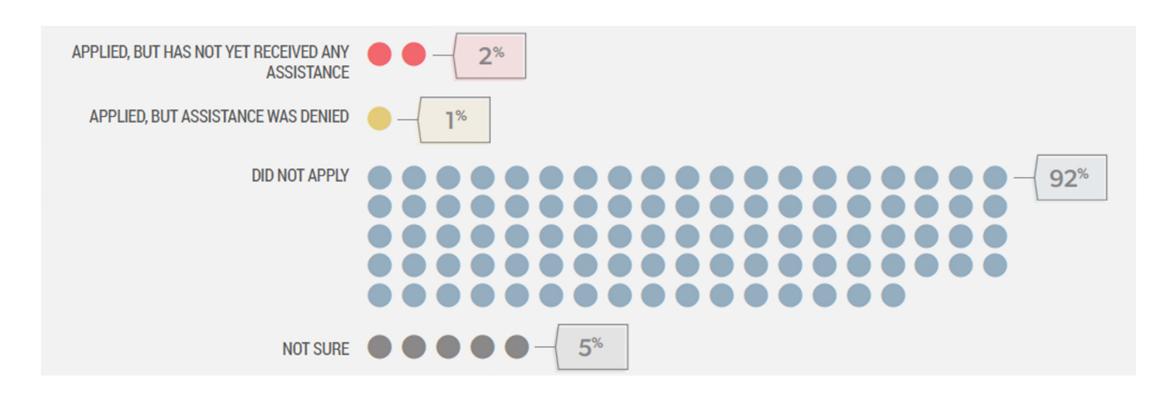


### ANNUAL SURVEY RESULTS

FINANCE, cont.

### **COVID RELIEF** | GOVERNMENT PROGRAMS

Respondents not receiving assistance from the programs listed above indicated their organization:

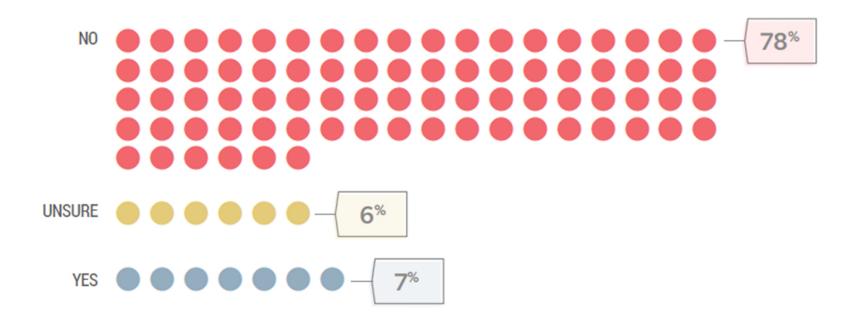


### ANNUAL SURVEY RESULTS

FINANCE, cont.

### COVID RELIEF | GOVERNMENT PROGRAMS

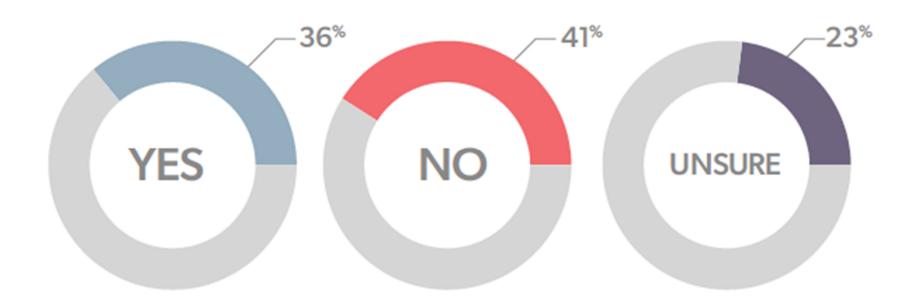
Since the onset of COVID, has your organization received any grants, loans, relief funding, assistance, etc. **from any sources** other than those listed above?



### ANNUAL SURVEY RESULTS

### **DIVERSITY & INCLUSION**

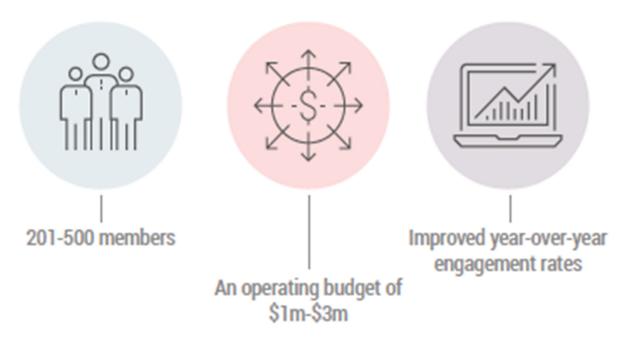
In the past 12 months, has your organization made changes to its Diversity & Inclusion policies/practices in an effort to improve equity and support for employees and/or members?



### ANNUAL SURVEY RESULTS

**DIVERSITY & INCLUSION, cont.** 

Updated D&I practices were most common among organizations falling into at least one of the following categories:



### ANNUAL SURVEY RESULTS

**OPERATIONS**, cont.

What would you say is the #1 impediment to doing your job?

### **COMMON CHALLENGES**

- Technology
- Engagement
- Miscellaneous
- **Time**

- COVID
- Communication
- Staff
- Members

### ANNUAL SURVEY RESULTS

### **JOB IMPEDIMENTS**

### **TECHNOLOGY**

- AMS not keeping up with the times and BIG Data.
- Costly technology expenditures.
- Too many systems to effectively manage communications.
- Not having an AMS.

### STAFF

- Not enough staff.
- Understaffed.

### COVID

- Not being able to meet in person.
- Inability to hold live meetings/events.
- COVID issues.

### MISCELLANEOUS

- Members and directors are slow to accept change.
- Rules and regulations.
- The sheer volume of change.
- Old precedents established in era of too much member hand-holding. It has resulted in their unwillingness to move forward and gain expertise to run their business in a technological world.

### TIME

- Too many check boxes and not enough hands on deck.
- Time... we are relatively small so all employees wear many hats.
- Not enough time.

### COMMUNICATION

- The agents not responding to emails and information requested from them.
- Working in silos within the office and no communication between the board and staff.
- Being able to effectively communicate with the membership as a whole.

### ENGAGEMENT

- Lack of member volunteers.
- Getting more members involved online.
- Lack of member interest to serve on committees or in leadership roles.

### MEMBERSHIP

- The number of "problem" calls about untrained agents.
- Agents think that I am the expert even though that is their broker's role.
- Members that don't actually know what the association does or how it runs

### ANNUAL SURVEY RESULTS

JOB IMPROVEMENTS, cont.

We asked: In the past 12 months, what (if any) change(s) has your organization made that improved your job efficiency, productivity, satisfaction, etc.?

### COMMON IMPROVEMENTS

- Working remotely
- Technology
- Videoconferencing

- Processes/Operations
- Miscellaneous
- Staffing changes

### ANNUAL SURVEY RESULTS

**COMMON IMPROVEMENTS, cont.** 

### COMMENTS FROM SURVEY RESPONDENTS

- Allowing work from home and more flexible schedules.
- Better website, communication plan, calendar is tighter and organized, and purchased virtual classroom equipment.
- Increased the number of instructional videos for the members.
- Working from home has increased my overall life satisfaction and has given the flexibility to be both a great employee and a great parent.
- Considering a merger with other associations to eliminate redundant tasks/ costs and to broaden the volunteer pool.
- Used the system we had in place but never used.

- Setting aside the first hour and last 2 hours of the day for staff to work uninterrupted. No meetings or walk-ins.
- Moving all files to cloud storage to make working remotely easier.
- Signed a contract with GrowthZone AMS and also delegated more responsibilities to committees.
- Less in-person and more virtual interaction has been a time saver.
- Upgrading systems and software has helped.
- We continue to embrace technology, and drive internal changes, adopting best-in-class technology and operational practices to the benefit of our members.

### ANNUAL SURVEY RESULTS

### WORDS OF ENCOURAGEMENT

### COMMENTS FROM SURVEY RESPONDENTS | WORDS OF WISDOM

- Be prepared to be very independent, and very tech-savvy, to thrive in the new real estate world order.
- Roll with the punches.
- You will NEVER make everyone happy. For as many people who are upset with your work/ decision even more are in support of it. Always remember you work for the good of the whole.
- Ask NAR<sup>®</sup> to stop adding more requirements. Our local leadership should guide our decisions.

- Change is not easy, but nothing worth doing is ever easy. Patience and relentless forward motion will change the processes to achieve goals and make sustainable changes.
- The pandemic and its economic consequences will not last forever, and your employees will remember when they were not given the appreciation or compensation they deserved.
- Do your job and do it as best you can but remember, this isn't life or death.

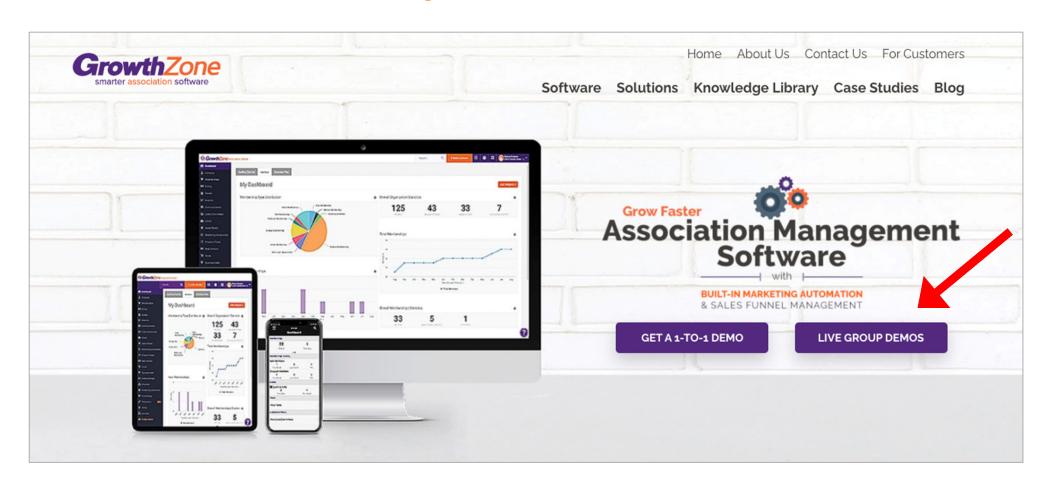
- Don't let your directors use the pandemic as an excuse to not give raises or bonuses, especially since real estate is one of the few industries that is actually doing well right now.
- Hang in there! Support your members and they will support you.
- Customer service is key for members. Embrace technology. Be willing to be flexible.

- It's okay not to get to everything on your desk. Stop, breathe, and get done what you can each day. Learn to delegate and prioritize.
- Team brainstorming and idea sharing is a necessity. Don't think that you know everything, no matter how long you've worked in your position/organization/etc.
- Hang in there... together we will get through this.
- Cut the fat and brainstorm more.

- Listen to members better and give them what they are asking for.
- Don't be afraid to try something new, just be prepared to explain it.
- Reach out to members often and with intent.
- Get an intern so you can learn how the younger generations DO customer service.
- This too shall pass.
- Ask questions from anyone and everyone that can help you!

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