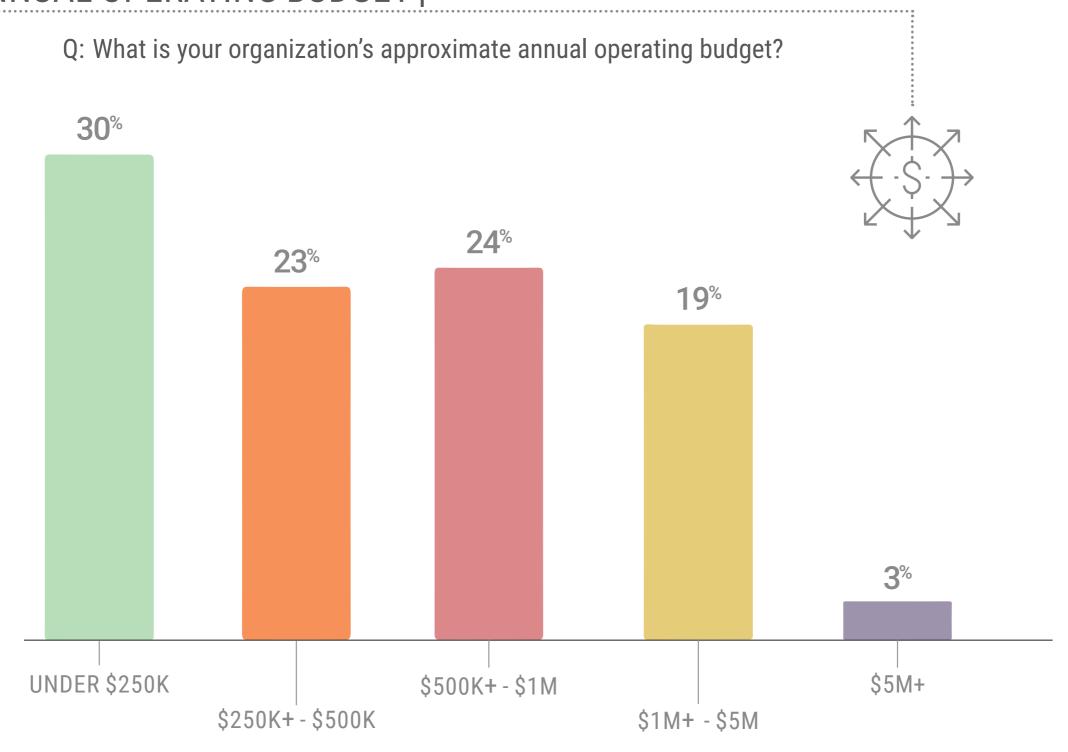


UAL SURVEY RESULTS

GrowthZone surveyed 100 real estate association professionals across the U.S. and Canada. Topics included everything from non-dues revenue sources and operating budgets, to new service offerings and diversity practices. The results showed a number of interesting trends impacting today's real estate associations.

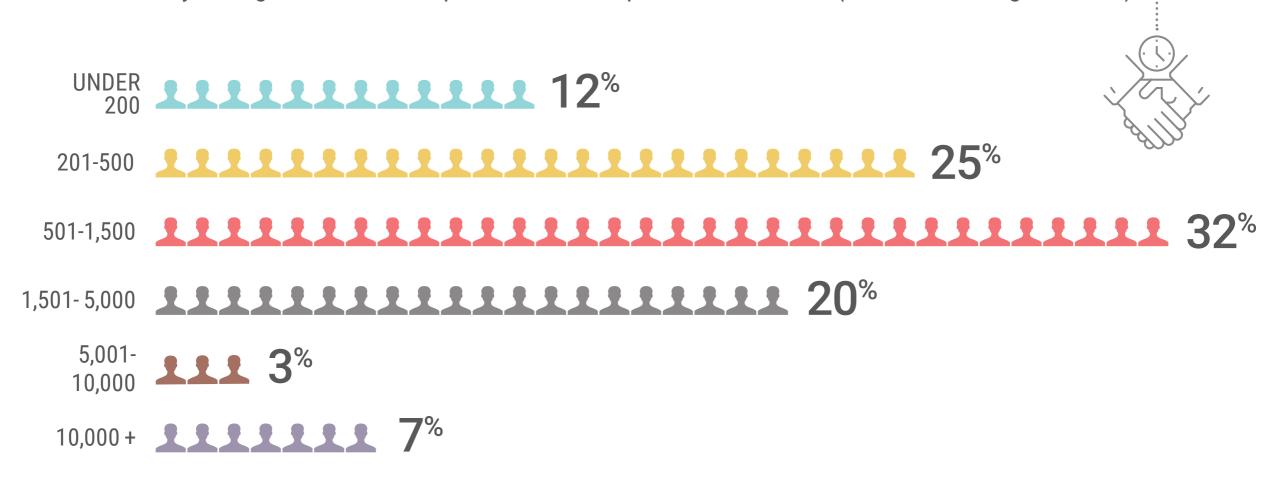
ABOUT THE RESPONDENTS

ANNUAL OPERATING BUDGET | APPROXIMATE



ANTICIPATED MEMBERSHIP

Q: What is your organization's anticipated membership as of 12/31/2021 (number of billing accounts)

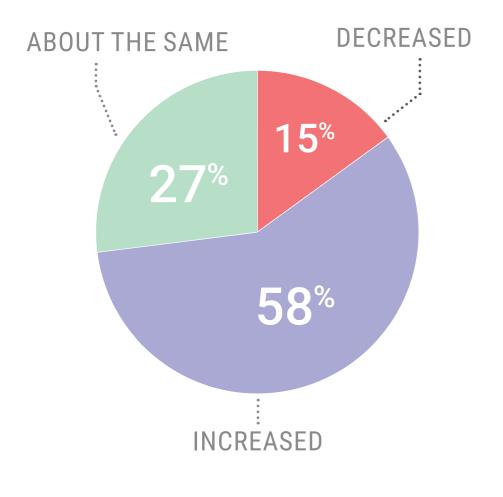


MEMBERSHIP GROWTH

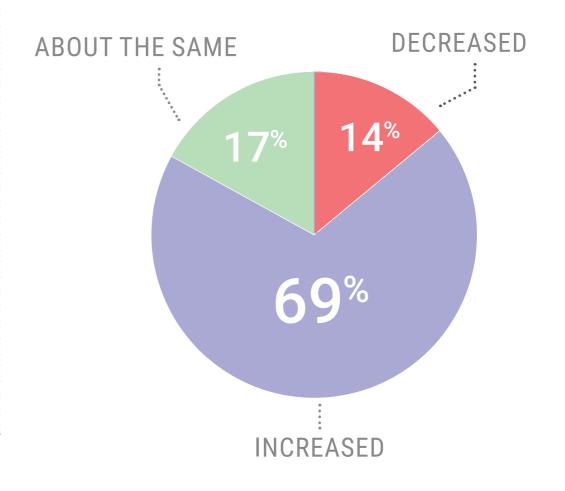


NET GROWTH | NEW + RENEWAL CHANGES OVER THE LAST YEAR

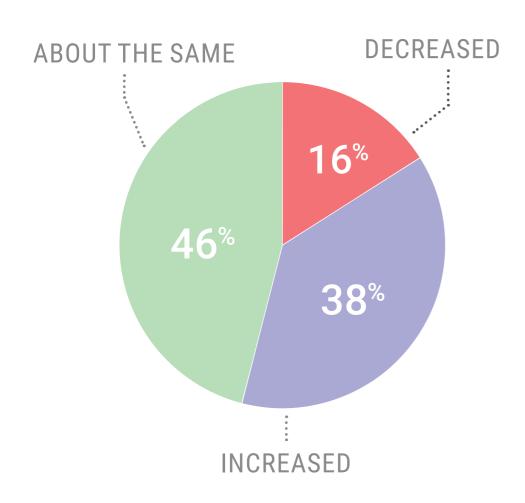
Q: Do you anticipate your membership at year end will show a NET increase or decrease over 12/31/20?



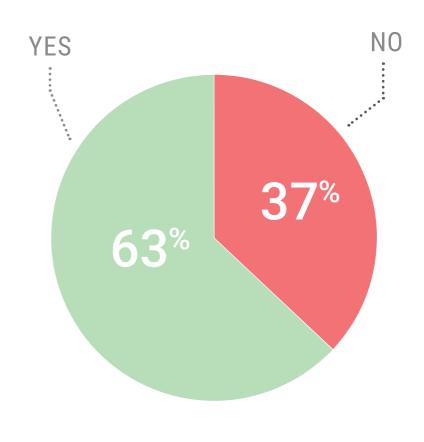
Q: Have NEW memberships increased or decreased since last year (since 12/31/20)?



Q: Did your overall RENEWALS change for 2021 over the year 2020?



Q: Are your members required to join your organization?



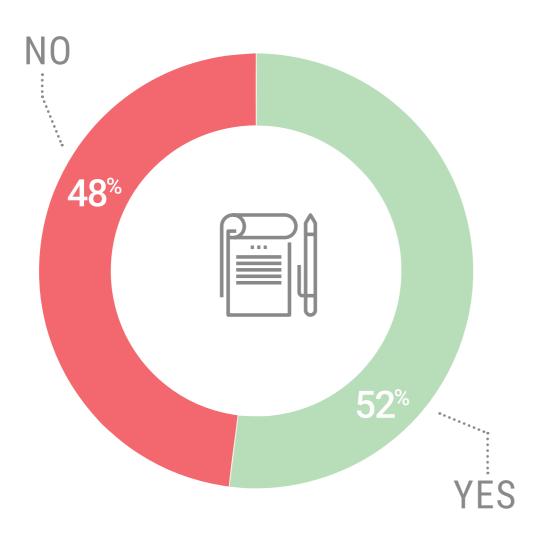


VALUES & POLICIES

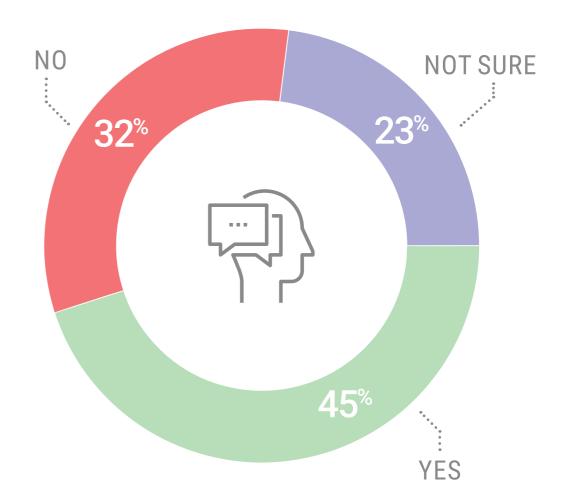


VALUE PROPOSITIONS

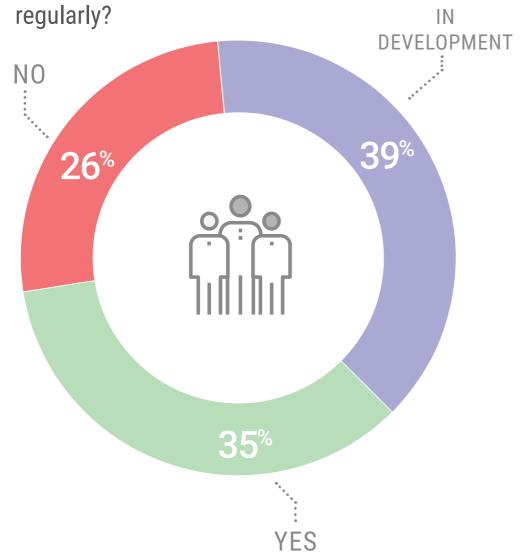
Q: Do you have a documented value proposition message that you use in your planning and your member interactions?



Q: Do you believe members clearly understand the value of your organization and the specific solutions you offer them?

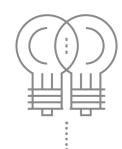


Q: Does your organization have a documented diversity and inclusion policy that you use regularly?



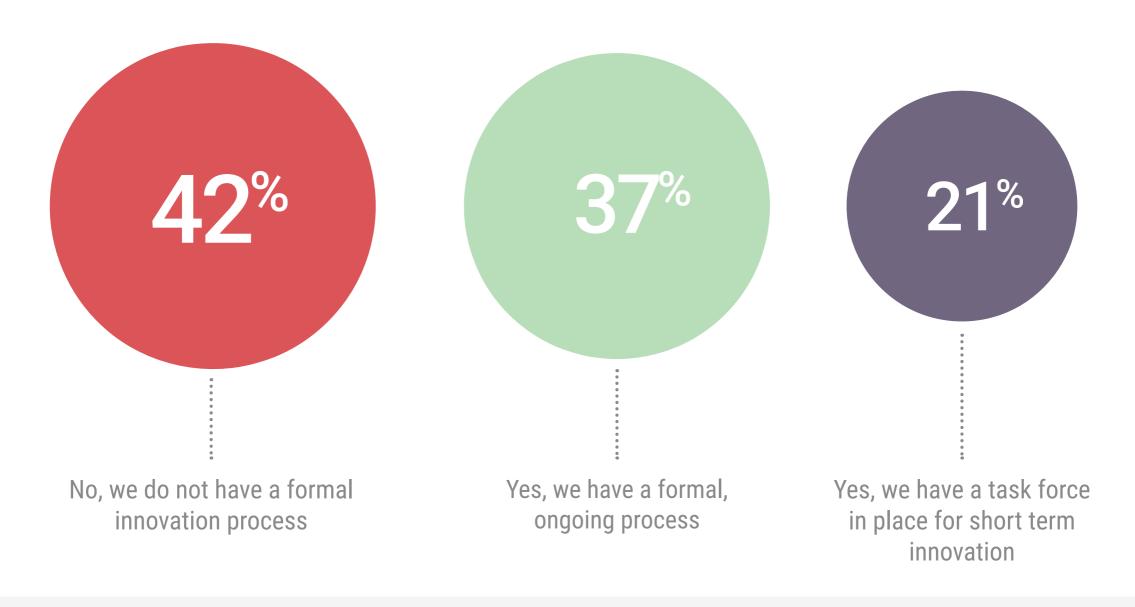
- Q: What benefit have you seen from putting this policy in place, if any?
- We hope to increase membership diversity.
- Diversity acceptance within the organization.
- Pring diverse speakers in front of our members to talk about unique issues we might not otherwise hear.
- Although it may not be across the board popular with everyone, we do think it is important.
- None so far; it is a NAR mandate to get one in place and we did.
- It doesn't matter the benefit, it's what is right.
- Everyone feels included in all of the programs we offer.
- It has made our members more aware of the laws around Fair Housing.
- No significant benefits.
- More discussion with membership about what it truly means to be inclusive.
- Most REALTORS understand the value of not discriminating in their business practice. This has just formalized it.
- More awareness.
- Better understanding of our mission.
- More members and better morale.

INNOVATION & INITIATIVES



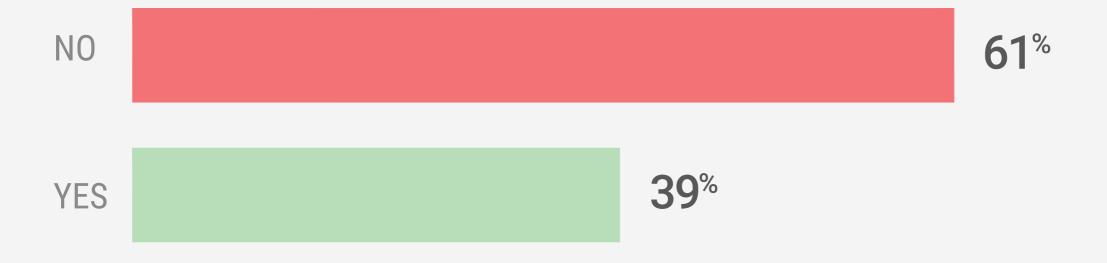
PROCESS

Q: Does your organization currently have a formal innovation process or plan to pursue new ideas for adding value to your members' business?





Q: Did you launch any new member service, offering or tool during 2021 that is showing promise today?



COMMON INNOVATIONS

Events

Financial

- Marketing/Promotion
- Member Benefits
- New Services
- Technology

INNOVATION & INITIATIVES (CONT.)

Q: Can you offer a short explanation about the offering and any results so far?

EVENTS

- P New free events.
- Member mixers.

MARKETING/PROMOTIONS

- Testimonial Tree a tool to collect and distribute testimonials.
- New marketing materials have expanded our reach.
- More social media presence and interaction.

NEW SERVICES

- New Lock Boxes Good Results.
- We added a safety service called ForeWarn and the adoption rate has reached 30% at only 5 months.
- We have added electronic forms; many of our members are using them.
- New video series, new apps, etc.
- Safe Showings for Members.

TECHNOLOGY

- Safe Showings New MLS Agent Branded App for Clients.
- An agent safety app for their protection. In seven months, 40% of our subscribers have signed up.
- GrowthZone! Our members love it!
- New website, and it is working.
- New member app that can be used to sign up for classes and other items.

FINANCIAL

- Offering online payments for donations, new member orientation fees and other items.
- Offering a [discounted] membership for 2022 and to receive the rest of 2021 for free.
- Enacted a \$5 per month dues increase October 1 but have now also provided free CE classes.

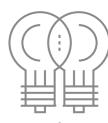
MEMBERSHIP PROGRAMS

- COVID-related resources.
- A diversity and inclusion web page.
- Member education DEI training.
- Small group "coffee & conversations" where similar member categories share best practices and exchange ideas to solve problems and challenges.
- Online new-agent orientation sessions.



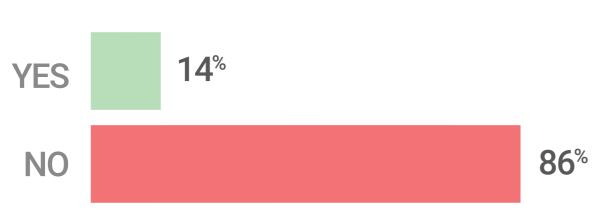


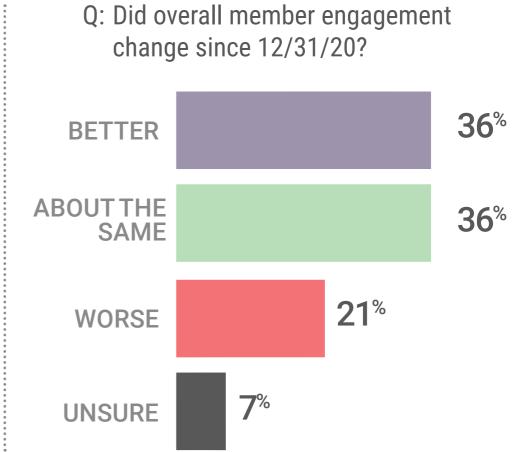
INNOVATION & INITIATIVES (CONT.)



INITIATIVES

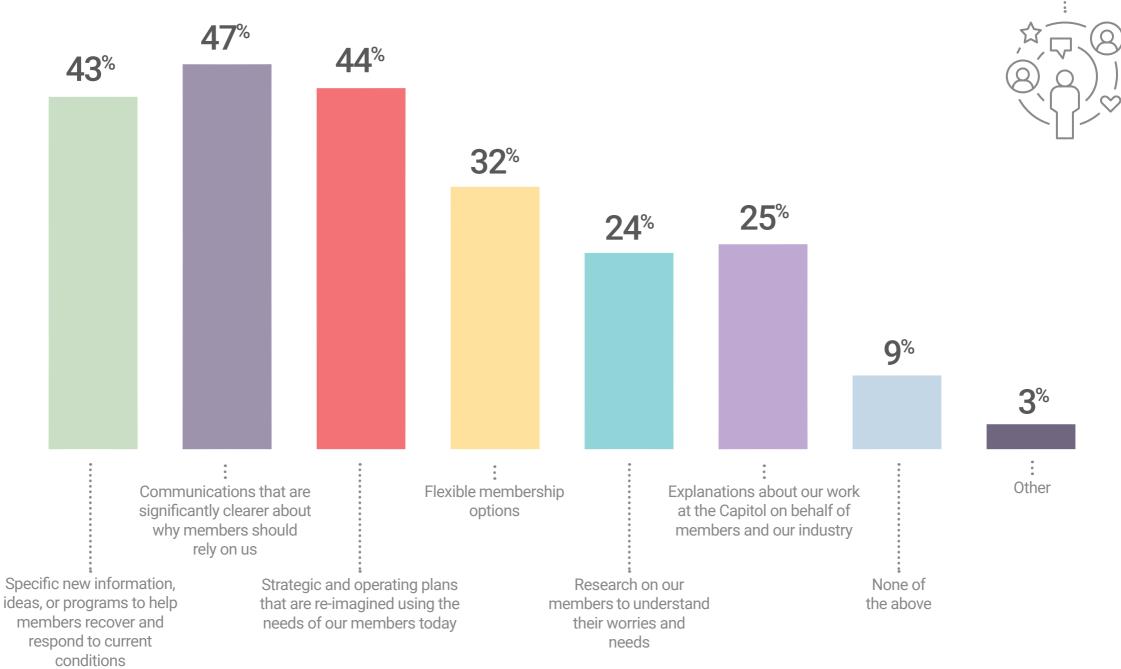
Q: Do you have a formal reinstatement initiative in place to reengage members that you lost in previous years?



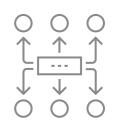


ACTIVITIES

Q: What activities helped your organization overcome the challenges of 2020?

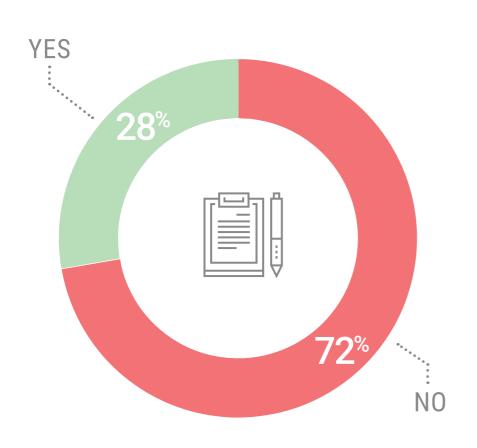


MEMBERSHIP & ENGAGEMENT

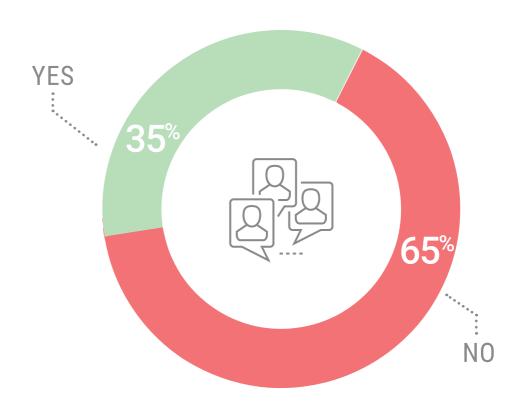


PLANNING

Q: Do you have a written plan for increasing member engagement?



Q: Do you have one or more member advisory groups that feeds information into your strategy and/or operations?

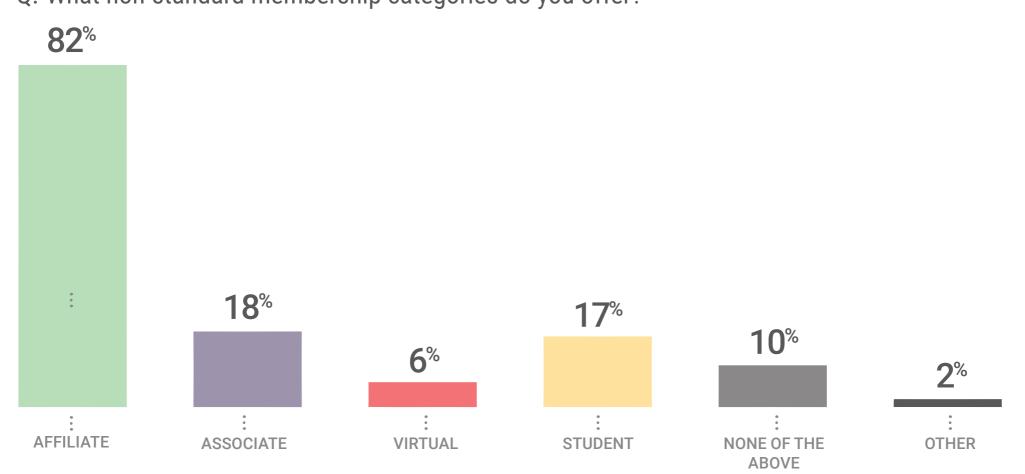


Q: What would you consider is the top benefit of your member advisory group to the association?

- Connecting with our members
- Direct insight
- Education
- Engagement
- Event planning
- First-hand knowledge about what members need
- Industry expertise
- It provides us with outside perspectives and a clear goal we might not have otherwise
- It's made up of members who have their finger on the pulse of what's happening in the local real estate industry
- Learning from other members
- Legislative interaction
- Member perception
- MLS Benefits
- Networking
- New ideas
- New ideas for classes
- Optics

- The support from colleagues
- Their voice being heard
- Weekly communication

Q: What non-standard membership categories do you offer?

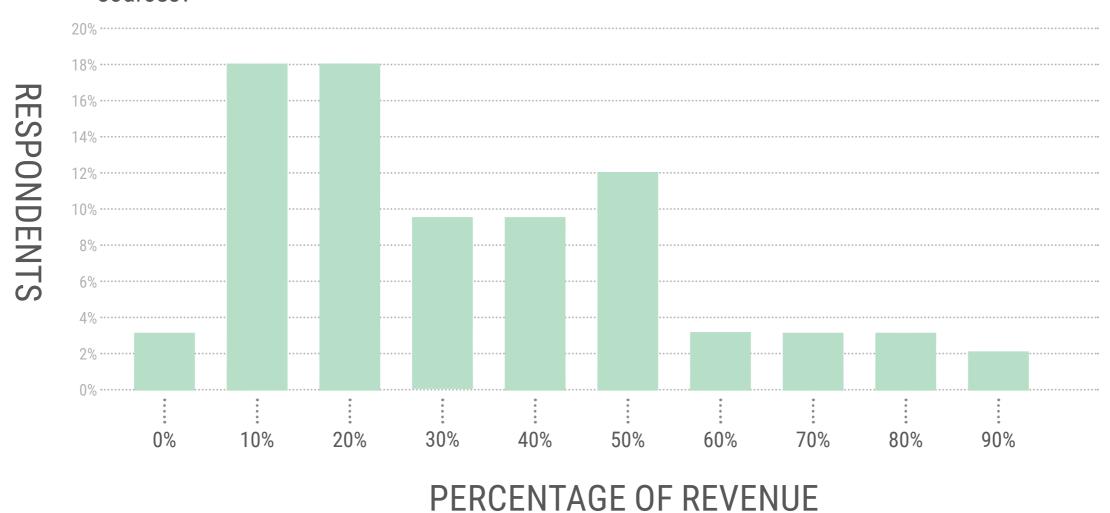


REVENUE

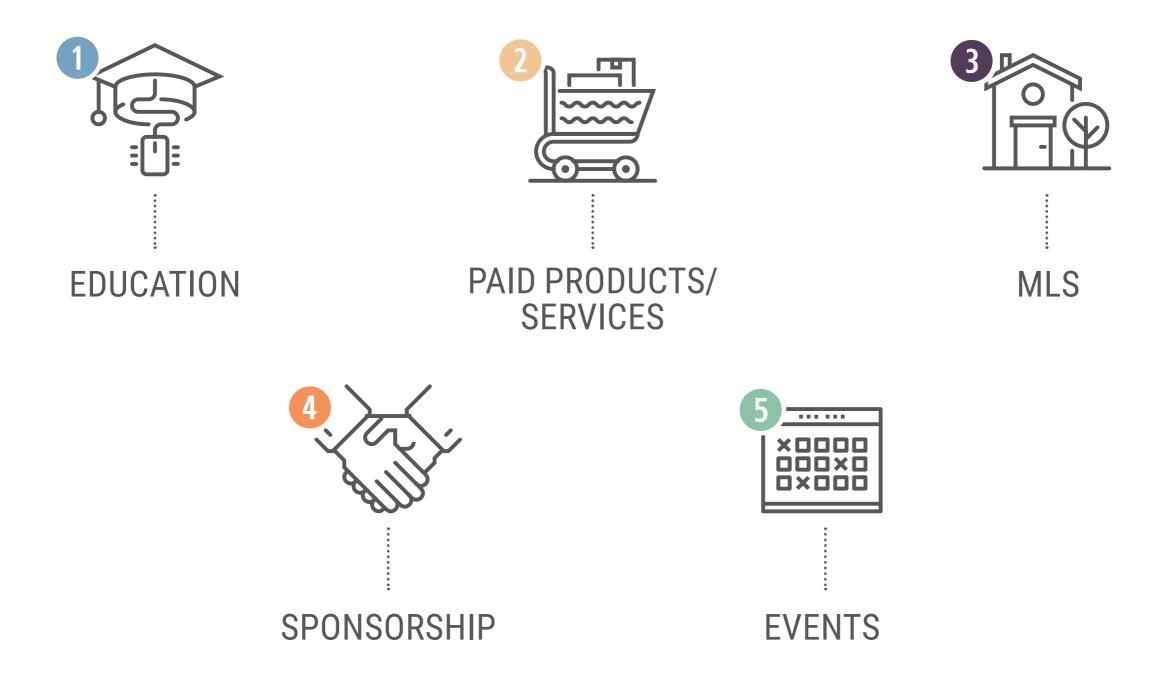


DUES & NON-DUES REVENUE

Q: In an average year, approximately how much of your total revenue comes from non-dues sources?



TOP 5 BIGGEST NON-DUES REVENUE SOURCES



IMPROVEMENTS

COMMON LESSONS LEARNED

Communications

Flexibility

Virtual

Connections/Engagement

Keep Going

Q: What is your biggest lesson learned as an organization in the past 12 months?

COMMUNICATIONS

- I have been struggling to find ways to make sure our members get the communications they need that are important.
- Keep the lines of communication open whatever form of communication it might be.
- Members thrive for more communication and education.
- More frequent communication prevents member complaints.
- Need more positive promotion.
- Overcoming the struggle that not many people want to participate.
- Reaching out and communication.

KEEP GOING

- Keep innovating.
- Plan meetings and stick to schedule.
- We will get back to normal.
- Continue to keep members engaged.
- COVID-19 cannot stop us.
- Don't try to predict the unpredictable.

VIRTUAL

- Do more research on virtual platforms.
- How to serve members virtually.
- It's important to have members in person and back in our building.
- Modifying operations to work virtually has really shined a light on the decreased need for a physical workspace for our office.
- More patience with Zoom meetings.
- Offering meetings and classes on a platform like Zoom allows more members to engage at a lower cost.
- People got used to virtual events.
- People want virtual! Events, classes, meetings, etc.
- That we all miss the face-to-face events.
- That we can work both virtual and in-person.
- We moved a lot of our education programming to virtual and we are finding that many members now prefer that.
- You can do a lot of things online.
- Virtual meetings are not 100% the best but can be great for engagement.

CONNECTIONS/ENGAGEMENT

- Get feedback from our members.
- Meeting the members where they are (e.g., online, in person, etc.).
- Stay engaged and ask the members.
- We need to increase involvement and get people excited again.

FLEXIBILITY

- That we are able to adapt to challenges presented.
- Be nimble, flexible, and responsive to changing conditions and members' needs.
- Don't feel complacent with our services.
- Things are changing constantly, and we would rather adapt them than be stuck trying to make something work that isn't viable anymore.
- Be patient.
- Adapt and overcome.
- The need to be flexible and to respond to members where they are
- We need to integrate a better system for working from home to service our members.
- We have a strong leadership team and able to pivot quickly and to keep customer service top of mind.
- Adapt to the modern world.
- Things will always change.
- We are adaptable.
- Need to be more tech-versified in case of another shut down.
- Staying open-minded to new ways of doing things.
- You can plan all you want but you'll still need to be flexible and ready to pivot with every curve ball that comes at you.
- We can adapt!



About Growthzone

GrowthZone software helps real estate associations streamline their day-to-day operations with its robust suite of AMS features, including integrations with M1/NRDS, lockbox systems, MLS platforms, and more.

See for yourself why 200 real estate associations have moved to GrowthZone.

Schedule a quick, no-pressure demo to see GrowthZone in action.

SCHEDULE DEMO